敏捷团队转型的机遇与挑战

December 03, 2011

刘世承

Justice Liu

justice.liu@gmail.com

议程

- 什麼是敏捷开发**? (What is Agile Development?)**

- 敏捷团队转型的过程中常见的误谬. **(Fallacies of the Agile Transformation)**

- 如何实现成功的转型.

valtech

这不是敏捷！！！

© Scott Adams, Inc./Dist. by UFS, Inc.

什麼是敏捷开发？

敏捷开发是一种文化

valtech

"It is literally true that you can succeed best and quickest by helping others to succeed."

— 拿破崙

"We can't solve problems by using the same kind of thinking we used when we created them."
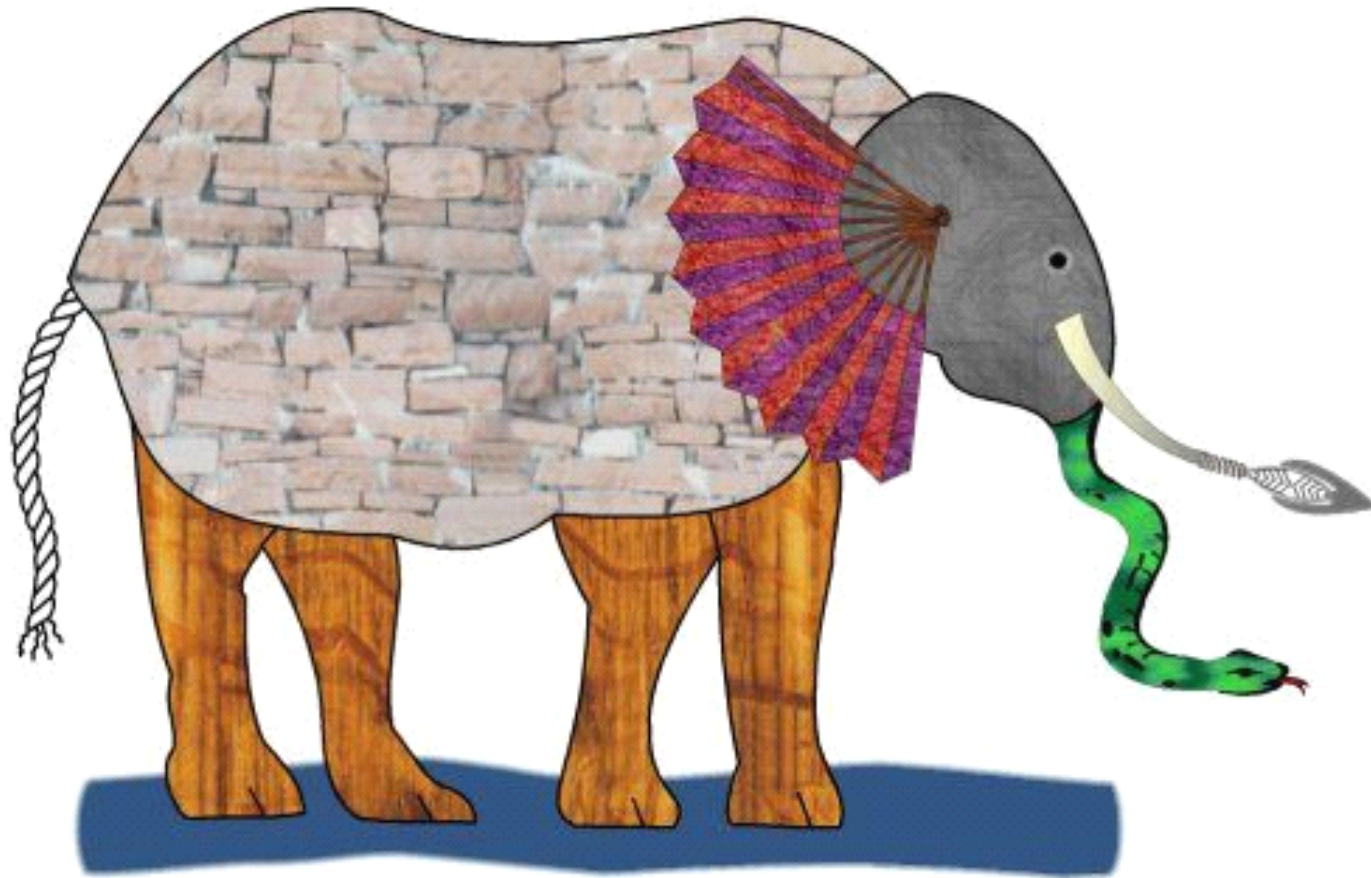
— 愛因斯坦

valtech

"A lot of companies have chosen to downsize, and maybe that was the right thing for them. We chose a different path. Our belief was that if we kept putting great products in front of customers, they would continue to open their wallets." - 喬布斯

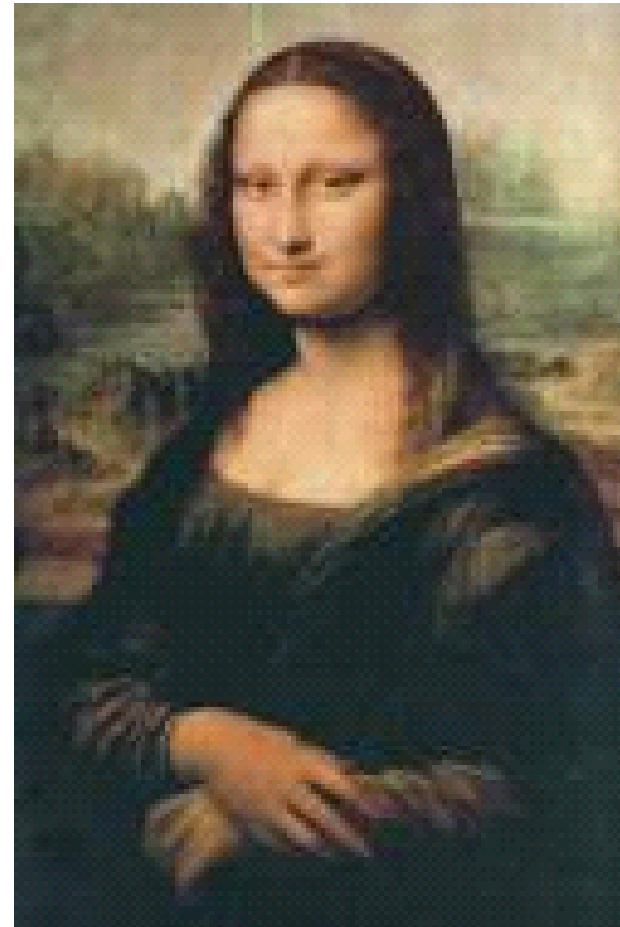"You can't just ask customers what they want and

瞎子摸象

迭代和积累

valtech

敏捷团队转型的过程中常见的误谬．
(Fallacies of the Agile Transformation)

- 进入敏捷开发後，系统要件和设计都不用写了．只要分成小块的使用者故事， 然後直接撰写程序即可．这样可以增加效率．

- 进入敏捷开发後，会议变多了．

- 敏捷开发并没有造成实质的改变．

valtech

如何实现成功的转型.

valtech

- 了解团队转型的过程 **(**守破离 **)**.

- 打通任督二脉.

- 企业中应有如下的角色：魔术师 **(the magician)**，小孩 **(the child)**，耳朵 **(the ear)**，大智若愚的人 **(the wise fool)**，攀藤 **(the creeping vine)**，梦想家 **(the dreamer)**，扩音器 **(the megaphone)**.

Questions?